## **MELBOURNE GIRLS GRAMMAR**

an Anglican school

ABN 81 116 806 163

**ANNUAL REPORT** 

FOR THE YEAR ENDED 31 DECEMBER 2023

## **COMPANY DETAILS**

**Principal** 

Dr T E Meath

Chair

Mr M Burgess

**Deputy Chair** 

Mrs C Clark OAM

**Directors** 

Mr N Appleton

Reverend Dr M Campbell

Ms S Dugdale

Mr I Hockings

Mr D Kiriacoulacos

Mrs S Morgan

Mr A Mytton

Rev'd Dr S Rolfe

Mr H Stockdale

Ms C Wong

Ms S Wilson

**Registered Office** 

86 Anderson Street, South Yarra 3141

**Auditors** 

Deloitte Touche Tohmatsu

477 Collins Street, Melbourne 3000

**Bankers** 

National Australia Bank

Level 2, 330 Collins Street, Melbourne 3000

## **Company Secretary and Chief Financial Officer**

Mr C Lawless

### **MISSION**

In the pursuit of our vision, Melbourne Girls Grammar is committed to the provision of an exceptional education for girls, with an emphasis on strong Christian values, high expectations, creativity and academic challenge. Within a supportive and optimistic culture we provide opportunities for students to discover their passions and build their capacities for action and influence within their many life contexts.

## **MEMBERS**

As at 31 December 2023 there were 36 (2022: 39) Members of the Company whose names appear below:

#### **Directors**

Mr N Appleton

Mr M Burgess

Mrs C Clark OAM

Rev'd M Campbell

Ms S Dugdale

Mr I Hockings

Mr D Kiriacoulacos

Mrs S Morgan

Mr A Mytton

Rev'd Dr S Rolfe

Mr H Stockdale

Ms C Wong

Ms S Wilson

## **Principal**

Dr TE Meath

#### Staff

Ms E Ponniah

Ms L Lee

## **Students**

Miss A Choi

Miss C Millear

Miss Z Vlahos

#### **Old Grammarians**

Mrs J Hare

Mrs R Trindade

Ms J Wilkinson

Mrs A Williams

Mrs E Harrison

## Parents' Association

Mrs N Gillard

Ms T Read

Ms R Wilkinson

### **Foundation**

Prof Katie Allen

Mr Fred Grimwade

## **Diocese**

Mr J Blanch

Mr J Castles

Rev E Fraser

Rev Canon RM McDougall

Rev D Nicholls

Rev C Taplin

Rev K Terpstra

I have pleasure in presenting my 2023 Report.

#### INTRODUCTION

This report is prepared in accordance with State and Commonwealth requirements under government funding legislation, regulations and agreements. The purpose is to provide the School Community and wider public key information about the characteristics of the School and its performance for the preceding year.

Melbourne Girls Grammar has specialised in providing a quality education for girls since 1893. The School provides an education for girls from 3 year old kindergarten through to Year 12 across two teaching campuses – Merton Hall and Morris Hall – located in the suburb of South Yarra in inner Melbourne.

The School proudly celebrated its 130<sup>th</sup> anniversary in 2023 and it was wonderful to have our community come together to commemorate this occasion.

Lines of Flight was published in 2023, written by Adjunct Professor Erica McWilliam AM, which presented on the colour, richness and importance of our School's history as a lasting contribution to the zeitgeist of a feminist Melbourne.

The 2023 year had its challenges that tested our fortitude however we lent in on the Mission and Values of the School and continued to place the student at the centre when making decisions.

#### VISION

Melbourne Girls Grammar aspires to develop ethical women of action. Through a focus on learning, research and innovation, we will continually be recognised by our own community, the national and international community as a leading school in girls' education.

## **MISSION**

In the pursuit of our vision, Melbourne Girls Grammar is committed to the provision of an exceptional education for girls, with an emphasis on strong Christian values, high expectations, creativity and academic challenge. Within a supportive and optimistic culture we provide opportunities for students to discover their passions and build their capacities for action and influence within their many life contexts.

#### **VALUES**

In support of our mission, the values of Melbourne Girls Grammar are:

- Integrity
- Compassion
- Courage
- Self Discipline

#### **STAFF**

## **STAFF ATTENDANCE**

The attendance according to employee classification is:

Teachers	School Assistants	Administrative	<b>Grounds &amp; Maintenance</b>
93%	93.3%	97.1%	95.4%

## **STAFF RETENTION**

Overall, 88.3% (2022: 86.9%) of School employees have been retained from 2022 into the 2023 school year.

The average tenure of all staff members employed at the end of 2023 was 7.2 years (2022: 6.4 years).

#### **TEACHER QUALIFICATIONS**

Doctorate	3%
Masters	29%
Post-Graduate Certificate	11%
Graduate Diploma	14%
Bachelor	41%
Diploma	2%

The above represents the highest qualification achieved by each of our staff members.

## **TEACHER STANDARDS**

Of our teaching staff, 100% are registered with the Victorian Institute of Teaching and all registrations have been renewed for the 2023 Academic year. On commencement by all teaching staff, the Human Resources Department obtains a copy of their registration and its corresponding expiry date which is then followed up at the appropriate time to ensure renewal is achieved in time.

#### **WORKFORCE**

The overall workforce of Melbourne Girls Grammar was comprised of 175 full-time employees, 98 part-time employees and 202 casual employees (2022: 178 full-time employees, 81 part-time employees and 188 casual employees). The split of male to female staff is 15.9% to 84.1% (2022: 15.9% to 84.1%), as indicated in our annual submission to the Workplace Gender Equality Agency in 2023.

No employees have advised the School that they have an Aboriginal or Torres Strait Islander heritage.

#### **OCCUPATIONAL HEALTH & SAFETY**

The School has an Occupational Health & Safety Program which is administered by the Occupational Health & Safety Committee, a representative group of staff members, and ultimately the responsibility rests with the Executive team, Principal and School Council. Fortunately, during the year there were nil staff incidents that required lodgement of claims to the WorkCover Authority. The nature of each of the incidents was such that only minor alterations to the School's facilities were required.

#### EXPENDITURE AND TEACHER PARTICIPATION IN PROFESSIONAL LEARNING

The Melbourne Girls Grammar Institute (MGGI) is a space for educators and partner organisations to learn with and from each other through the sharing of ideas, research, and innovation. Under the leadership and governance of our expert advisory board, MGGI debates, learns, and collaborates on the emergent ideas for the future education generally, and girls' education specifically.

MGGI is a group that engages in:

- Provoking and leading conversations with globally minded educators
- Developing global research and educational partnerships
- Advancing exceptional education practices
- Advocating for and developing impactful and research informed wellbeing and academic strategies

MGGI's Professional Learning aligns with the School's annual teaching, learning, and wellbeing priorities. Departments and individuals set their priorities in line with the School's and document their intended actions and learning experiences they will engage with to move their practice forward. The fundamental purpose of professional development is to grow the expertise of our staff for the improved outcomes of our students from 3-year-old kindergarten to Year 12.

In 2023, teachers accessed Professional Learning opportunities in person, online, interstate and internationally. The Professional Learning opportunities offered and accessed within MGGS took the form of mandated compliance-focused professional learning, wellbeing, project, and team-based inquiries into elements of practice, presentations, workshops, lectures and the MGGI Community Education Series. In addition, external to the School, teachers took the opportunity to access Professional Learning through further studies in conjunction with professional associations, Independent Schools Victoria and universities.

Staff consulted on the shape of professional learning in 2024 and beyond, participating in surveys, discussion forums and co-constructed the final model that will support professional learning for all staff in a consistent but bespoke manner.

#### The MGGI Advisory Board

Emeritus Professor Sally Walker AM – Patron Dr Toni Meath – Principal Dr Julie Faulkner Dr Sally Godinho Dr Jared Cooney Horvath Helen Baker Adjunct Professor Erica McWilliam AM Jamie Lowe Bruce Armstrong PSM Luke Francis (from Term 2)

Whilst it is by no means a comprehensive summary of the professional learning undertaken by our staff, MGGI reported the following data on the registration for internal and external professional learning opportunities. These totals do not include Whole School Staff Days, Innovation Grants, Professional Learning Fellowship Award, professional reading text or tertiary studies:

	ELC	ELC Morris Hall Merton H		Morris Hall		Hall
Category	N⁰ of PLs	Hours	N⁰ of PLs	Hours	N⁰ of PLs	Hours
Discipline	18	225	17	113	222	2167
Expertise	1	5	2	16	71	979
Mandatory*	5	40	17	138	56	441
Other	14	120	14	86	118	1167
Pedagogy	1	60	1	60	4	25
TOTAL	39	450	51	413	471	4779

Staff read Sir David Attenborough's *A Life on Our Planet: My Witness Statement and a Vision for the Future* as part of their professional development to explore the concepts of sustainability and change over time.

### **Professional Learning Highlights**

- MGGI facilitated over 4,500 hours of professional learning opportunities for staff across the School through internal and external opportunities
- Four teachers graduated from the Victorian Academy of Teaching and Leadership's 'Teacher Excellence Program'
- Team presented as part of the Science of Learning Research Centre, which is a University of Queensland Partner Schools Program to explore learning strategies and their impact on selfregulated learning. (video here: <a href="https://youtu.be/PpozqHIREME">https://youtu.be/PpozqHIREME</a>)
- Emina McLean worked with all staff promoting literacy practices and supporting the development of literacy plans
- Dr Selena Fisk worked with teams of staff to increase data literacy through her approach to data storytelling, exploring our datasets to inform how students are supported

#### **MGGI Community Education Series Talks**

- The ABC of ChatGPT
- 'Clearing the Air' vaping webinar
- Concussion in Youth Sport Presentation by Dr David Munro
- Strengthening Young People Against Anxiety by Dr Karen Young
- Fuel your Focus with Ali Miles 4 sessions across Terms 3 and 4

#### **Pre-Service Teacher Candidates and Mentoring**

- 12 pre-service teachers over 13 placements
- 6 teaching areas
- 19 mentoring teachers
- 193 days in total provided to develop the next generation of teachers

#### **STUDENTS**

#### STUDENT COMPOSITION

Our students come from Melbourne, rural Victoria and all over Australia, in particular the Northern Territory and central New South Wales. We also have many international students from Asia and elsewhere throughout the globe. In 2023 we had six students (2022: seven students) who identified themselves to the School as being Aboriginal or Torres Strait Islander.

#### STUDENT ATTENDANCE

Morris Hall	Merton Hall
93.4%	93%

82% of students who completed Year 9 at MGGS in 2020 went on to complete Year 12 at MGGS in 2023 (2022: 89%). Moreover, of those students who completed Year 12 in 2023, there were 5 students who had commenced their education at MGGS in the 3 year old Early Learning Centre.

Non-attendance is monitored by year level co-ordinators and the Directors of Students, and managed on a case-by-case basis depending on the wellbeing needs of the individual student.

#### **YEAR 12 OUTCOMES**

The key academic results from our Year 12 students in 2023 are as follows:

- 7% obtained an ATAR of 99 or higher (2022: 8.4%).
- 25% obtained an ATAR of 95 or higher (2022: 27.7%).
- 37% obtained an ATAR of 90 or higher (2022: 40%).
- 50% obtained an ATAR of 85 or higher (2022: 55.4%)
- 60% obtained an ATAR of 80 or higher (2022: 70%).
- 5 perfect study scores (2022: 4).

The ATAR (Australian Tertiary Admission Rank) is the score used for tertiary selection. It is a measure of a student's ranking within Victoria based on VCE results. Hence 37% of MGGS students obtaining an ATAR of 90 or above means that these students are within the top 10% of the State. Our median ATAR for the year was 85.1 (2022: 86.57, 2021: 90.6, 2020: 89.47) and 50% (2022: 55.4%, 2021: 59.9%, 2020: 61.6%) of our graduates were within the top 15% of the State.

#### **YEAR 12 DESTINATIONS**

Majority of students (97%) seeking course placements for 2024 (2023: 98%) have been offered a course in the career pathway of their choice. The VTAC (Victorian Tertiary Admissions Centre) offers were for the following areas of study (based on the main VTAC offer rounds made in December 2023 and January 2024):

% of Offers
22%
22%
5%
9%
12%
10%
7%
5%
5%
3%

## **PROFICIENCY RESULTS**

The National Assessment Program – Literacy and Numeracy (NAPLAN) is conducted annually for all Years 3, 5, 7 and 9 students in every school by the Australian Curriculum, Assessment and Reporting Authority (ACARA). The results of 2023 are detailed below.

In 2023 the reporting of results was changed by the agreement of Education Ministers from all states to use proficiency standards. The four new standards are:

Exceeding: The student's result exceeds expectations at the time of testing.

Strong: The student's result meets challenging but reasonable expectations at the time of testing.

Developing: The student's result indicates that they are working towards expectations at the time of testing.

Needs additional support: The student's result indicates that they are not achieving the learning outcomes expected at the time of testing. They are likely to need additional support to progress satisfactorily.

ACARA advises that a new NAPLAN time series has begun from 2023; therefore, results from 2023 on cannot be compared to results from 2008 to 2022.

Previous years data included a "National Minimum Standard" benchmark measure; ACARA has now found this to be misleading in implying that only students below the 'minimum' standard required further assistance. Under the new proficiency standards, the category "Needs Additional Support" is a better representation of students who need additional support, capturing more students.

### 2023 NAPLAN Results

We are very proud of the results our Grammarians have achieved in the 2023 NAPLAN testing with outstanding results at all year levels.

- At Year 3, 100% of students achieved in the Developing Exceeding range for the Reading, Writing, Spelling and Grammar& Punctuation sub-tests. Results of Strong or Exceeding achieved by:
  - 86.1% of students for Reading
  - 97.2% of students for Writing
  - o 91.6% of students for Spelling
  - 91.6% of students for Numeracy
  - 86.1% of students for Grammar & Punctuation

2.8% of the cohort (1 student) was exempt from testing due to illness or other causes, bringing the result for Writing to 100% in the Strong or Exceeding range for those Year 3 students who were tested.

 At Year 5, 100% of students achieved in the Developing – Exceeding range for the Reading and Grammar & Punctuation sub-tests, and 98.2% in the Developing – Exceeding range for Writing, Spelling and Numeracy.

Results of Strong or Exceeding were achieved by:

- o 94.7% of students for Reading
- o 96.4% of students for Writing
- o 87.5% of students for Spelling
- 92.9% of students for Numeracy
- 84% of students for Grammar & Punctuation

At Year 7, 100% of students achieved in the Developing – Exceeding range for the Reading subtest, and 99.1% in the Developing – Exceeding range for Writing, Spelling, and Grammar & Punctuation sub-tests, with 98.2% in this range for Numeracy.

Results of Strong or Exceeding were achieved by:

- o 92.7% of students for Reading
- o 86.2% of students for Writing
- o 91.7% of students for Spelling
- o 90.9% of students for Numeracy
- 86.2% of students for Grammar & Punctuation
- At Year 9, 100% of students achieved in the Developing Exceeding range for the Writing sub-test, and 99.1% in the Developing – Exceeding range for Grammar & Punctuation.

Results of Strong or Exceeding were achieved by:

- o 93% of students for Reading
- o 91.4% of students for Writing
- 87.2% of students for Spelling
- 86.9% of students for Numeracy
- 87.9% of students for Grammar & Punctuation

In comparing the MGGS median score (50th percentile) with the State median score, we find that on all subtests at all year levels, the MGGS median was above the State Median.

The MGGS 50th percentile was at or above the State 75th percentile in most sub-tests across all year levels.

### 2022 NAPLAN Results

In the 2022 NAPLAN testing 99.2% of MGGS students achieving at or above the national minimum standard for all literacy and numeracy measures across all levels.

National minimum standard for Year levels are as follows:

Year 3 - Band 2

Year 5 - Band 4

Year 7 - Band 5

Year 9 - Band 6

- At Year 3, 100% of MGGS students ranked at or above the minimum standard for Reading, Writing, Spelling, Grammar and Punctuation, and Numeracy.
- At Year 5, 100% of MGGS students ranked at or above the minimum standard for Reading, Writing, Spelling, Grammar and Punctuation, and Numeracy.
- At Year 7, 100% of MGGS students ranked at or above the minimum standard for Reading, Writing, and Spelling. 99% of students achieved at or above the minimum standard for Numeracy. 98% of students achieved at or above the minimum standard for Grammar and Punctuation.
- At Year 9, 100% of students ranked at or above the minimum standard for Reading, Spelling, and Grammar and Punctuation. 99% of student achieved at or above the minimum standard for Writing, and Numeracy

In comparing the MGGS median score (50th percentile) with the State median score we find that:

- At Year 3
  - The median scores in all testing areas for MGGS were above the median scores of other students in the State
  - The median score in Writing for MGGS was at or above the 75<sup>th</sup> percentile scores of all students in the State.
- At Year 5
  - The median scores in all testing areas for MGGS were above the median scores of other students in the State.

The median score in Writing for MGGS was at or above the 75<sup>th</sup> percentile scores of all students in the State.

At Year 7

The median scores in all testing areas for MGGS were above the median scores of other students in the State.

At Year 9

The median scores in all testing areas for MGGS were above the median scores of other students in the State.

The median score in Reading, Writing, Grammar and Punctuation, and Numeracy for MGGS were at or above the 75<sup>th</sup> percentile scores of all students in the State.

#### 2021 NAPLAN Results

In the 2021 NAPLAN testing 99% of MGGS students achieving at or above the national minimum standard for all literacy and numeracy measures across all levels.

National minimum standard for Year levels are as follows:

Year 3 - Band 2

Year 5 - Band 4

Year 7 - Band 5

Year 9 - Band 6

- At Year 3, 100% of MGGS students ranked at or above the minimum standard for Reading and Writing, Spelling, Grammar and Punctuation, and Numeracy.
- At Year 5, 100% of MGGS students ranked at or above the minimum standard for Reading and Writing, Spelling, and Grammar and Punctuation. 98% of students achieved at or above the minimum standard for Numeracy.
- At Year 7, 100% of MGGS students ranked at or above the minimum standard for Reading and Writing, Grammar and Punctuation, and Numeracy. 98% of students achieved at or above the minimum standard for Spelling.
- At Year 9, 100% of students ranked at or above the minimum standard for Spelling and Numeracy. 98% of student achieved at or above the minimum standard for Writing and Grammar and Punctuation. 97% achieved at or above the minimum standard for Reading.

In comparing the MGGS median score (50th percentile) with the State median score we find that:

• At Year 3

The median scores in all testing areas for MGGS were above the median scores of other students in the State

The median score in Reading and Writing for MGGS were at or above the 75<sup>th</sup> percentile scores of all students in the State.

At Year 5

The median scores in all testing areas for MGGS were above the median scores of other students in the State.

More than 75 % of students at MGGS scored above the median State score in Writing.

At Year 7

The median scores in all testing areas for MGGS were above the median scores of other students in the State.

The median scores for Reading was above the 75<sup>th</sup> percentile scores for all students in the State. Approximately 75% of students at MGGS scored at or above the median State score in Writing, Grammar and Punctuation, and Numeracy.

At Year 9

The median scores in all testing areas for MGGS were above the median scores of other students in the State.

Approximately 75% of MGGS students achieved at or above the median State score in Writing, Spelling, and Grammar and Punctuation.

The MGGS median score for Spelling and Grammar and Punctuation was approximate to the 75% State percentile.

#### STAKEHOLDER FEEDBACK

## Parent and Student Surveys

I continued to hold many forums with key stakeholders of the School, including staff, parents, alumnae and students during the year to ascertain opportunities for change and improvement in the School. Students and parents focus groups and surveys were used to refine the MGGS curriculum. All exiting families were given the opportunity of an Exit interview. I am excited by what we were able to achieve during a turbulent two years and look forward to further implementation of the MGGS Strategic Plan 2022-2025.

## Staff Surveys

The School engages the services of InSync Survey to conduct its bi-annual survey with the next scheduled for 2023. The outcomes were communicated to staff and School Council and showed a trend of overall increases in engagement. We use this staff feedback to continuously improve staff culture and to enhance those practices that ensure we remain an employer of choice in the independent school sector. All exiting staff were given the opportunity of an Exit interview.

## **FINANCIAL ACTIVITIES**

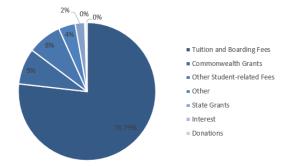
The School's finances, including those for the Boarding House, are overseen by the Finance Committee, which currently comprises five members and the Principal and Chief Financial Officer. The Committee met seven times in 2023 to discuss the School's financial activities. The Committee has responsibility for guiding the financial operations of the School and its key functions are to recommend the annual budget to School Council, review monthly results, monitor parent debt and in conjunction with the Audit & Risk Management Committee to endorse the annual audited financial statements to School Council.

The School seeks to balance between being financially prudent to maintain fees at manageable levels for its parent cohort and generating income and operating cash flows that can be used to provide the best resources and educational environment for its students. The School developed a master plan and will be sharing the vision for the future look and feel of the campuses with the Community later in 2024. The School will fund these from a mixture of government grants, operating cash flows, fundraising and external debt.

#### **SCHOOL INCOME**

The School receives funding from both the State and Commonwealth governments. The following table provides a breakdown of school income in the 2023 year by funding source:

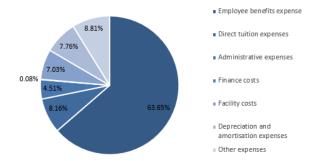
Tuition and Boarding Fees	76.79%
Commonwealth Grants	8.44%
Other Student-related Fees	8.04%
State Grants	2.24%
Donations	0.38%
Other	3.95%
Interest	0.16%
	100%



#### SCHOOL EXPENDITURE

The School's expenditure throughout the 2023 year is as follows:

Employee Costs	63.65%
Educational Costs	8.16%
Administrative Costs	4.51%
Finance Costs	0.08%
Facility Costs	7.03%
Depreciation & Amortisation	7.76%
Other	8.81%
	100%



#### **BOARDING HOUSE**

Melbourne Girls Grammar offers boarding to students who are unable to otherwise attend. Over time, the Boarding House has evolved to reflect the multi-cultural diversity of Melbourne and to welcome girls from all over the world, interstate and from our indigenous communities. Our boarders bring a much valued diversity to our School; every effort is made to create an atmosphere of warmth, friendliness and cooperation within our vibrant residential community.

The Boarding house is located on the Merton Hall Campus and boarders have access to an exceptional education and the magnificent resources of the City of Melbourne. The Boarding House encourages and inspires girls to develop their own routines, gain independence and confidence, and soon becomes their home away from home. Activities, study sessions, tutors and caring support staff help students feel secure, build self-confidence and both parents and girls are warmly welcomed into the extended MGGS family, and the community as a whole.

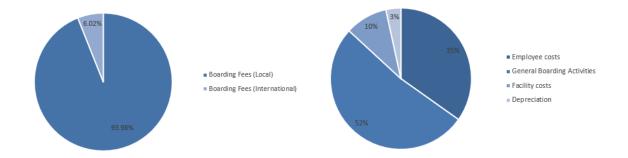
In recent years, investment in the Boarding House include the refurbishment of student study quarters and the upgrade of the parent retreat. Additionally, Boarding House leaders organise many activities in addition to regular school commitments. These include social events with peer Schools and student bonding activities on the weekends. Staff work hard to foster independent living skills, facilitating the development of confident and self-aware young women. This proves to be invaluable for our students in their tertiary years.

The Boarding House has funded its activities from a mixture of operating cash flows and external debt. The following table provides a breakdown of Boarding House income in the 2023 year by funding source:

Boarding Fees (local) 93.98%
Boarding Fees (International) 6.02%
100%

Boarding House expenditure throughout the 2023 year is as follows:

Employee Costs 35.0%
General Boarding activities 52.0%
Facility Costs 10.0%
Depreciation 3.0%



#### **SCHOLARSHIPS**

The School has established many scholarships and bursaries for Grammarians and prospective Grammarians to open up an education at the School to more students. Discounts are also offered to some families based on their circumstances – primarily discounts for multiple Grammarians from the one family attending the School concurrently. A breakdown of the various concessions provided are below, in terms of the number of full-time equivalent concession provided:

	2023	2022
Bursaries	14	12
Indigenous Scholarships	5	5
Other Scholarships	38	36
Discounts	19	26
	76	79

#### **VALUE ADDED**

As a School community, we regard our students as central to everything we do – our plans, our operations and our measures of success. We are a forward looking community and understand that our students must be prepared for life in an increasingly complex and globally connected world. Our focus is the development of young women with the confidence, skills and experience to excel in life beyond school. Leadership, team building, social and cultural awareness, and a strong sense of personal self-worth are crucial components of an education at Melbourne Girls Grammar. Our approach is aimed at ensuring girls are keen to learn and to extend themselves, that they seek out opportunities and are solution focused in their thinking.

The overwhelming number of MGGS students that maintain co-curricular schedules alongside their academic studies, their exemplary participation in community programs, and their keen involvement in cultural tours and exchanges are indicators of the value inherent in an MGGS education. We aspire for every girl that she become who she is meant to be, and that she optimizes her personal growth through her schooling.

I believe this Report to be an accurate reflection on the experiences and achievements of MGGS in 2023. I would like to recognise and thank all our staff and School Council for their energy, talents and commitment to the School and its students and it is my great pleasure to continue to lead this community.

Dr Toni E. Meath Principal

Your Directors have pleasure in submitting herewith the financial statements for the Company for the year ended 31 December 2023 together with Notes to and forming part of the Accounts. This report is made in accordance with a resolution of the Directors.

#### **SUMMARY OF OPERATIONS**

During 2023, the impacts of the COVID-19 pandemic reduced and the School was able to return to normal. The School has been affected by the high inflation rates which have resulted from supply chain issues and increased labour costs.

Our excellent teaching and supporting staff are so important to our School. We would like to thank our leadership and staff for their steadfast dedication and unwavering focus on providing an environment of educational excellence for our students.

Through careful strategic management, we are focused on ensuring prudent management of our financial position, ensuring ongoing investment in our technology and school environment, and support of our very hard working and adaptive staff. It is critical that we plan and manage for not just the current challenging times yet also remaining focused on the long-term wellbeing of our School.

The deficit of the Company for the year ended 31 December 2023 was \$1,480,153 (2022: \$715,116 surplus). The main reasons for the movement in our results year on year has been summarised below:

- Revenue increased from \$47,020,055 in 2022 to \$49,611,738 in 2023 due to an increase in enrolments in more senior year levels and greater participation in extra-curricular activities such as camps
- Employee benefits expenses increased from \$30,010,365 in 2022 to \$32,679,207 in 2023 due to an increase in number of teaching staff to allow for smaller class numbers and new programs offered by the School.
- Other expenses increased from \$4,064,039 in 2022 to \$4,523,753 in 2023 due to provision for legal claims being included in liabilities.
- Facility costs have increased from \$2,519,767 in 2022 to \$3,610,582 in 2023.

We would like to thank all of those who have supported our education program and community during over the past year.

#### (a) Names of Officers are as follows:

## **Chair & Deputy Chair**

Mr Mark BURGESS

Qualification: BCom (Hons)

Experience: Director since April 2017. Deputy Chair from May 2018 to February 2019.

Chair since February 2019.

Ms Carolyn CLARK OAM

Qualifications: BA LLB (Hons), LLM

Experience: Director since April 2015. Deputy Chair since May 2020.

#### **Directors**

Mr Neil APPLETON

Qualifications: BArch (1st Class Hons), MArch, RAIA

Experience: Director since February 2019.

Rev'd Matt CAMPBELL

Qualifications: Cert IV WAT, BMin (Theol.), GradDipSocSci, GradDipEd., MACA, MACE, MACEL

Experience: Director since April 2022.

Mrs Sam DUGDALE

Qualifications: BA, BBus (Marketing) Monash University

Experience: Director since April 2022.

Mr Ian HOCKINGS

Qualifications: B.Sc (Joint Hons), CA, FCA, GAICD

Experience: Director since November 2023.

Mr Dimitri KIRIACOULACOS

Qualifications: BA (Accountancy), LLB (Hons), GDipAppFin&Inv, CPA, F Fin

Experience: Director since April 2022.

Mrs Sarah MORGAN

Qualifications: BEng., PGrad Dip (Contemporary Art), MBA

Experience: Director since September 2018.

Mr Alistair MYTTON

Qualifications: BComm (Melb), CA, GAICD Experience: Director since May 2019.

Mrs Anna PERMEZEL Qualifications: BA (Melb)

Experience: Director since September 2014. Retired May 2023.

Rev'd Dr S ROLFE

Qualifications: BSc (Psychology) (Hons Class 1), MSc, PhD, MDiv, Dip Pastoral Ministry

Experience: Director since April 2022.

Mr Hayden STOCKDALE

Qualifications: BCom(Hons), LLB(Hons), Grad. Dip. App. Fin. MAICD

Experience: Director since April 2016.

Ms Stephanie WILSON

Qualifications: BAppSc (Information Technology)

Experience: Director since April 2021.

Ms Cynthia WONG

Qualifications: B.Sc. (Hons), MBA (MBS) Experience: Director since June 2020.

#### **Company Secretary**

Mr Christian LAWLESS

Qualifications: BCom, LLB, CA, GAICD

Experience: Company Secretary since January 2012.

Directors and the Company Secretary have been in office since the start of the year to the date of this report unless otherwise stated.

(b) Attendance at Board of Director meetings during the year:

	Eligible	Attended		Eligible	Attended
Mr M Burgess (Chair)	9	7	Mrs S Morgan	9	8
Mr N Appleton	5	4	Mr A Mytton	9	6
Rev'd Dr M Campbell	9	7	Mrs A Permezel	5	2
Mrs C Clark OAM (Deputy Chair)	9	7	Rev'd Dr S Rolfe	9	6
Mrs S Dugdale	9	8	Mr H Stockdale	9	6
Mr I Hockings	4	3	Ms S Wilson	9	8
Mr D Kiriacoulacos	9	8	Mrs C Wong	9	8

- (c) The principal activity of the Company during the year was the conduct of a day and boarding school for girls from 3-year-old kindergarten to Year 12. There has not been any significant change in the nature of the activities during this period.
- (d) The deficit of the Company for the year ended 31 December 2023 was \$1,480,153 (2022: \$715,116 surplus). It was not necessary to make provision for Income Tax as the Company claims exemption from Income Tax under the *Income Tax Assessment Act 1997*.
- (e) No dividends have been paid or proposed during the year. Distributions to members are absolutely prohibited under the Company's Constitution.
- (f) No options to shares in the Company have been granted during the year and there were no options outstanding at the end of the year.
- (g) No Director of the Company has received or become entitled to receive a benefit by reason of a contract made by the Company or a related corporation with a Director or with a firm of which he/she is a member or with a Company in which he/she has a substantial material interest.

## (h) Subsequent Events

No matters or circumstances have arisen since the end of the year which have significantly affected or may significantly affect the operations of the Company, the result of those operations or the state of affairs of the Company in subsequent years.

- (i) The Company has not, during or since the end of the year, in respect of any person who is or has been an officer or auditor of the Company or of a related body corporate:
  - Indemnified or made any relevant agreement for indemnifying against a liability, including costs and expenses in successfully defending legal proceedings; or
  - Paid or agreed to pay a premium in respect of a contract insuring against a liability for the costs
    or expenses to defend legal proceedings except for the payment of a standard Directors' and
    Officers' Liability insurance premium to cover events other than wilful breach of duty.
- (j) No person has applied for leave of the Court to bring proceedings to which the Company is a party and the purpose of which is to take responsibility on behalf of the Company for all or any part of those proceedings. The Company was not a party to any such proceedings during the year.
- (k) The Company's operations are not regulated by any significant environmental regulations under a law of the Commonwealth or of a State or Territory.
- (I) The number of members of the company as at 31 December 2023 was 36 (2022: 39).
- (m) The auditor's independence declaration for the year ended 31 December 2023 has been received and is included on page 19.
- (n) Events other than those of a financial nature: Comments on other aspects of the Company's activities have been omitted from this report in favour of a full coverage of events which is contained in the Principal's Report (page 3) and to be presented on behalf of the Board of Directors to the Members at the Annual General Meeting on 13 May 2024.

### DATED AT South Yarra this 28th day of March 2024.

Signed in accordance with a resolution of Directors made pursuant to s.60.15 of the *Australian Charities* and *Not-for-profits Commission Regulation 2013*.

On behalf of the Directors

M Burgess Chair

A Mytton Council Member



Deloitte Touche Tohmatsu ABN 74 490 121 060

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The Directors
Melbourne Girls Grammar – an Anglican School
86 Anderson Street
South Yarra VIC 3141

28 March 2024

**Dear Board Members** 

#### Melbourne Girls Grammar - an Anglican School

In accordance with Subdivision 60-C of the *Australian Charities and Not-for profits Commission Act 2012*, I am pleased to provide the following declaration of independence to the directors of Melbourne Girls Grammar – an Anglican School.

As lead audit partner for the audit of the financial statements of Melbourne Girls Grammar – an Anglican School for the financial year ended 31 December 2023, I declare that to the best of my knowledge and belief, there have been no contraventions of:

- (i) the auditor independence requirements of the Australian Charities and Not-for profits Commission Act 2012 in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

Yours sincerely

Deloite Torche Tohmator
DELOITTE TOUCHE TOHMATSU

Peter Glynn Partner

**Chartered Accountants** 

Liability limited by a scheme approved under Professional Standards Legislation.

Member of Deloitte Touche Tohmatsu Limited

## **DIRECTORS' DECLARATION**

#### The Directors declare that:

- a) in the Directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable; and
- b) in the Directors' opinion, the attached financial statements and notes thereto for the year ended 31 December 2023 are in accordance with the *Australian Charities and Not-for-profits Commission Act* 2012, including compliance with accounting standards and giving a true and fair view of the financial position and performance of the Company.

Signed in accordance with a resolution of the Directors made pursuant to s.60.15 of the *Australian Charities* and *Not-for-profits Commission Regulation 2013*.

On behalf of the Directors

M Burgess Chair A Mytton Council Member

DATED AT South Yarra this 28th day of March 2024.

## STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2023

	Note	2023 \$	2022 \$
Revenue	2 _	49,611,738	47,020,055
Less Expenses			
Employee benefits expense	3	32,679,207	30,010,365
Direct tuition expenses		4,189,673	4,012,179
Administrative expenses		2,314,183	2,326,201
Finance costs	3	38,816	25,156
Facility costs		3,610,582	2,519,767
Depreciation and amortisation expenses	3	3,985,677	3,697,232
Other expenses		4,523,753	4,064,039
	<del>-</del>	51,341,891	46,654,939
(Deficit)/Surplus for the year (prior to items of a capital nature)		(1,730,153)	365,116
Revenue for capital projects	2	250,000	350,000
(Defitcit)/ Surplus for the year (i)	_	(1,480,153)	715,116
Other comprehensive income	_	-	-
Total (Deficit)/ Surplus for the year	=	(1,480,153)	715,116

## STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2023

	Note	2023 \$	2022 \$
Current Assets	11010	•	•
Cash and cash equivalents	4	741,205	470,597
Trade and other receivables	5	2,194,721	2,028,920
Inventory	6	416,701	378,973
Other assets	7	1,589,177	1,168,445
Total Current Assets	_	4,941,804	4,046,935
Non-Current Assets			
Property, plant and equipment	8	71,211,179	70,615,160
Intangible assets	9	16,310	17,885
Right of use assets	10	324,310	324,912
Total Non-Current Assets	_	71,551,799	70,957,957
Total Assets	_	76,493,603	75,004,892
Current Liabilities			
Trade and other payables	11	4,171,837	2,582,468
Provisions	12	3,782,979	2,625,856
Other liabilities	13	11,407,048	10,981,027
Borrowings	14	-	1,500,000
Lease liabilities	18	171,325	196,314
Total Current Liabilities	_	19,533,189	17,885,665
Non-Current Liabilities			
Provisions	12	563,537	639,881
Other liabilities	13	413,812	532,834
Lease liabilities	18	159,109	142,403
Borrowings	14	1,500,000	-
Total Non-Current Liabilities		2,636,458	1,315,118
Total Liabilities	_	22,169,647	19,200,783
NET ASSETS	=	54,323,956	55,804,109
Accumulated Funds			
Retained surplus	15	54,323,956	55,804,109
TOTAL ACCUMULATED FUNDS	_	54,323,956	55,804,109

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2023

	Note	2023 \$	2022 \$
Cash Flow from Operating Activities			
Receipts from parents		42,851,377	40,035,857
Receipts from government grants		5,828,669	5,536,622
Payments to suppliers and employees		(46,471,364)	(45,315,598)
Other receipts		2,312,871	2,303,069
Interest income		78,324	16,391
Finance costs		(38,816)	(25,156)
Donations received for capital purposes from related parties		250,000	350,000
Net cash provided by operating activities		4,811,061	2,901,185
Cash Flow from Investing Activities			
Proceeds from sale of property, plant & equipment		51,254	29,678
Purchase of property, plant & equipment		(4,375,802)	(9,435,992)
Purchase of intangible assets		(1,212)	(11,786)
Net cash used in investing activities		(4,325,760)	(9,418,100)
Cash Flow from Financing Activities			
Net drawdown of external borrowings		-	1,500,000
Principal portion of lease repayment		(214,693)	(196,600)
Net repayments of borrowings from related parties		<u> </u>	<u>-</u>
Net cash (used in)/ provided by financing activities		(214,693)	1,303,400
Net increase/ (decrease) in cash and cash equivalents		270,608	(5,213,515)
Cash and cash equivalents at beginning of the year		470,597	5,684,112
Cash and cash equivalents at end of the year	4	741,205	470,597

## STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2023

	Retained Surplus	Chapel Fund	Total
Balance at 1 January 2022	55,088,993	4,900	55,093,893
Surplus for the year Total Comprehensive Income for the Year	715,116 715,116		715,116 715,116
Expenditure of Chapel Fund		(4,900)	(4,900)
Total Changes in Equity	715,116	(4,900)	710,216
Balance at 31 December 2022	55,804,109	-	55,804,109
Deficit for the year  Total Comprehensive Income for the Year	(1,480,153) (1,480,153)	<u>-</u>	(1,480,153) (1,480,153)
Total Changes in Equity	(1,480,153)	-	(1,480,153)
Balance at 31 December 2023	54,323,956	-	54,323,956

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

#### 1 Statement of Accounting Policies

#### Statement of Compliance

The Company does not have 'public accountibility' as defined in AASB 1053 Application of Tiers of Australian Accounting Standards and is therefore eligible to apply the 'Tier 2' reporting framework under the Australian Accounting Standards.

The financial statements comply with the recognition and measurement requirements of Australian Accounting Standards, the presentation requirements in those Standards as modified by AASB 1060 General Purpose Financial Statements Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities (AASB 1060) and the disclosure requirements in AASB 1060. Accordingly, the financial statements comply with Australian Accounting Standards – Simplified Disclosures.

The financial statements cover Melbourne Girls Grammar as an individual entity. For the purposes of preparing the financial statements, the company is a not-for-profit entity.

The financial statements were authorised for issue by the Directors on 27 March 2024.

#### **Basis of Preparation**

The financial statements have been prepared on the basis of historical cost, as explained in the accounting policies below. Historical cost is generally based on the fair values of the consideration given in exchange for assets. All amounts are presented in Australian dollars, unless otherwise noted.

Fair value is the price that would be received to sell an asset, or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date.

The following material accounting policies have been adopted by the Company in the preparation of the financial statements. The accounting policies have been consistently applied, unless otherwise stated.

#### (a) Property, Plant and Equipment

Each class of property, plant and equipment is stated at cost less accumulated depreciation and amortisation, and any impairment losses.

#### Property

Freehold land and buildings are measured using the cost basis. The carrying amount of freehold land and buildings is reviewed annually by the Directors to ensure it is not in excess of the recoverable amount from those assets.

#### Furniture and Equipment

Furniture and equipment are measured on the cost basis. The carrying amount of furniture and equipment is reviewed annually by the Directors to ensure it is not in excess of the recoverable amount from those assets.

#### Depreciation and Amortisation

The depreciable amount of all tangible assets, but excluding freehold land, are depreciated over the estimated useful life of the asset. The difference between the carrying amount of the asset at the time of disposal and the proceeds of disposal, is included in the operating surplus in the year of disposal. The depreciation and amortisation rates used for each class of depreciable asset are:

 Class of Fixed Asset
 Rate

 Building and Land improvements
 2.50 - 10%

 Furniture and Equipment
 5 - 33.33%

 Motor Vehicles
 10 - 20%

 Leasehold Improvements
 5 - 10%

#### (b) Intangible Assets

Intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses. The useful life of intangible assets is 3 to 10 years.

#### (c) Income Tax

The income of the Company is exempt from income tax by virtue of the Income Tax Assessment Act 1997.

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

#### 1 Statement of Accounting Policies cont'd

#### (d) Leases

The Company assesses whether a contract is or contains a lease, at inception of the contract. The Company recognises a right-ofuse asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets. For these leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Company uses its incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprise:

- Fixed lease payments (including in-substance fixed payments), less any lease incentives receivable
- · Variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date
- The amount expected to be payable by the lessee under residual value guarantees
- The exercise price of purchase options, if the lessee is reasonably certain to exercise the options
- Payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The lease liability is presented as a separate line in the statement of financial position.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Company expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are presented as a separate line in statement of financial position.

#### (e) Employee Entitlements

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave when it is probable that settlement will be required and they are capable of being measured reliably. Liabilities recognised in respect of employee benefits expected to be settled within 12 months are measured at their nominal values using the remuneration rate expected to apply at the time of settlement. Liabilities recognised in respect of employee benefits which are not expected to be settled within 12 months are measured as the present value of the estimated future cash outflows to be made by the Company in respect of services provided by employees up to reporting date.

Contributions to defined contribution superannuation plans are expensed when incurred and paid by the Company on behalf of employees.

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

#### 1 Statement of Accounting Policies cont'd

#### (f) Revenue

#### Tuition income and enrolment fees

Revenue from tuition fees, subject levies and other receipts from parents are recognised upon delivery of the service or goods. Tuition fees billed in advance or prepaid are recognised as deferred revenue at reporting date.

In addition to tuition income, the Company receives a non-refundable fee upon confirmation of a students enrolment in future years. This fee represents a material right to receive future tuition services (being education as the fee entitles the student to a place in the school) and thus will be recognised as revenue over the expected school life of the student at Melbourne Girls Grammar.

#### Government grants

The Company has conducted an analysis of the government grant contracts and analysed the terms of each contract to determine whether the arrangement meets the enforceability and the 'sufficiently specific' criteria under AASB 15. For those grant contracts that are not enforceable or the performance obligations are not sufficiently specific, this will result in immediate income recognition under AASB 1058.

All government grants received during the year have been recognised as revenue in the current year as the funding agreements did not contain sufficiently specific performance obligations.

#### Donations and bequests

Donations and bequests are recognised on a cash basis unless the Company enters into an enforceable contract which contains 'sufficiently specific' performance obligations.

#### Interest income

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount

#### (g) Cash and Cash Equivalents

Cash comprises cash on hand and demand deposits. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

#### (h) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except;

- where the amount of GST incurred is not recoverable from the taxation authority, it is recognised as part
  of the cost of acquisition of an asset or as part of an item of expense; or
- ii. for receivables and payables which are recognised inclusive of GST.

The amount of GST recoverable from or payable to the taxation authority is included as part of receivables or payables.

Cash flows are included in the cash flow on a gross basis. The GST component of cash flows is classified as an operating cash flow.

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

#### 1 Statement of Accounting Policies cont'd

#### (i) Inventory

Inventories are measured at the lower of cost and net realisable value. Cost of inventories is determined on a first-in-first-out basis. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

#### (j) Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised as a surplus or deficit in the period in which they are incurred.

#### (k) Impairment of Assets

At each reporting date, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Recoverable amount is the higher of fair value less costs to sell and value in use. In respect of not-for-profit entities, where the future economic benefits of an asset are not primarily dependent on the assets ability to generate net cash inflows and where the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciable replacement cost of an asset less, where applicable, accumulated depreciation and amortisation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. The current replacement cost of an asset is its cost measured by reference to the lowest cost at which the gross future economic benefits of that asset could currently be obtained in the normal course of business. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised in surplus or deficit immediately.

#### (I) Critical Accounting Judgements and Key Sources of Estimation Uncertainty

In the application of the Company's accounting policies, management is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The provision for doubtful debts is determined by performing an individual assessment on each debtor account as to their recoverability. Refer to note 5.

The Company exercises judgement in measuring and recognising provisions and the exposures to contingent liabilities related to pending litigation or other outstanding claims subject to negotiated settlement mediation or arbitration. Judgement is necessary in assessing the likelihood that a pending claim will succeed, or a liability will arise, and to quantify the possible range of any financial settlement. As a result of the inherent uncertainty in this evaluation process, actual losses may be different from the originally estimated provision.

#### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

#### 1 Statement of Accounting Policies cont'd

#### (m) Working Capital

The Company continues to experience strong enrolments and operating cash flows which are underpinning our ability to maintain a high degree of financial stability.

The Company reported a deficiency in working capital of \$14,591,385 (2022: \$13,838,730) due to the classification of:

- (i) prepaid fees, fees billed in advance and deferred enrolment fees of \$11,407,048 (2022: \$10,981,027) which will be fully recognised as revenue in the operations of the Company in future years.
- (ii) vested annual and long service leave liabilities of \$3,207,028 (2022: \$2,476,692) which the Directors do not consider will be fully paid in the next twelve months based on past experience.

Based on the above matters in addition to \$6m of unused debt facility as of balance date, the Directors consider the going concern basis of preparation is appropriate.

#### (n) Financial Assets

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the financial instrument.

Financial assets are derecognised when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and substantially all the risks and rewards are transferred. A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

#### Classification of Financial Assets

Debt instruments that meet the following conditions are measured subsequently at amortised cost:

- The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows.
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

#### Initial Measurement of Financial Assets

Financial assets are classified according to their business model and the characteristics of their contractual cash flows. Except for those trade receivables that do not contain a significant financing component and are measured at the transaction price, all financial assets are initially measured at fair value adjusted for transaction costs.

#### Impairment of Financial Assets

The Company recognises a loss allowance for expected credit losses on investments in debt instruments that are measured at amortised cost and trade receivables. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

#### Trade and Other Receivables and Contract Assets

The Company makes use of a simplified approach in accounting for trade and other receivables as well as contract assets and records the loss allowance at the amount equal to the expected lifetime credit losses. In using this practical expedient, the Company uses its historical experience, external indicators and forward-looking information to calculate the expected credit losses using a provision matrix.

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

#### 1 Statement of Accounting Policies cont'd

#### (o) Financial Liabilities and Equity

#### Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

#### Financial liabilities measured subsequently at amortised cost

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the amortised cost of a financial liability.

#### (p) Changes in accounting policies and changes in estimates

The Company has adopted all new and revised Standards and amendments thereof and Interpretations effective for the current year that are relevant to the Company. None have a material impact on the Company's financial statements.

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

Operating activities	_	_	2023	2022
Provision of services:	2.	***************************************	\$	\$
Tuition         38,916,495         37,027,067           Boarding fees         1,942,918         2,214,580           Application fees         93,035         81,771           Other fees         3,885,513         3,372,203           Scholarships, discounts & bursaries         (2,763,296)         (2,847,030)           Government grants         78,324         16,391           Interest income on cash and cash equivalents         78,324         16,391           Other income         1,959,959         1,913,780           49,421,738         46,830,055           Non-operating activities         190,000         190,000           Revenue         49,611,738         47,020,055           Revenue for capital projects         250,000         350,000           Revenue for capital projects         250,000         350,000           Total Revenue         49,861,738         47,020,055           S. Deficit for the Year         250,000         350,000           Total revenue         49,861,738         47,370,055           3. Deficit for the Year         29,647,810         27,337,352           - short term employee benefits         29,647,810         27,337,352           - post employment benefits (defined contribution plans)         3,0				
Boarding fees			38 916 495	37 027 067
Application fees         93,035         81,771           Other fees         3,895,513         3,372,203           Scholarships, discounts & bursaries         (2,763,296)         (2,847,030)           Government grants         5,298,790         5,033,293           Interest income on cash and cash equivalents         78,324         16,391           Other income         1,959,995         1,931,780           Non-operating activities         49,421,738         46,830,055           Non-operating activities         190,000         190,000           Revenue         49,611,738         47,020,055           Revenue for capital projects         250,000         350,000           Donations for capital purposes from related parties         250,000         350,000           Total Revenue         49,861,738         47,370,055           3. Deficit for the Year         250,000         350,000           Total Revenue         29,647,810         27,337,352           - post employment benefits         29,647,810         27,337,352           - post employment benefits expense         32,679,207         30,010,365           Depreciation of non-current assets:         29,847,810         27,337,352           - building         2,237,324         2,163,207				
Other fees Scholarships, discounts & bursaries         3,895,513 (2,763,296)         3,372,203 (2,847,030)           Government grants Interest income on cash and cash equivalents         5,298,790 (3,033,293)         5,033,293 (16,393)           Other income         1,959,959 (4,830,055)         1,959,959 (46,830,055)           Non-operating activities Donations for recurrent purposes from related parties         190,000 (190,000)         190,000 (190,000)           Revenue Revenue for capital projects Donations for capital purposes from related parties         250,000 (250,000)         350,000 (350,000)           Total Revenue         49,861,738 (47,370,055)         47,370,055           3. Deficit for the Year Deficit for the year has been derived after the following items of expenditure:         250,000 (350,000)         350,000 (350,000)           3. Deficit for the Year Deficit for the year has been derived after the following items of expenditure:         29,647,810 (2,737,352 (2,673,013)         27,337,352 (2,673,013)           Total employee benefits expense: - short term employee benefits expense         29,647,810 (2,673,013)         27,337,352 (2,673,013)           Depreciation of non-current assets: - building - improvements - building - improvements - building - improvements - short term employee - short te		<u> </u>	, ,	
Scholarships, discounts & bursaries         (2,763,296)         (2,847,030)           Government grants         5,298,790         5,033,293           Interest income on cash and cash equivalents         78,324         16,391           Other income         1,959,959         1,931,780           49,421,738         46,830,055           Non-operating activities         190,000         190,000           Donations for recurrent purposes from related parties         190,000         190,000           Revenue         49,611,738         47,020,055           Revenue for capital projects         250,000         350,000           Total Revenue         49,861,738         47,370,055           3. Deficit for the Year         250,000         350,000           Deficit for the Year         250,000         350,000           Total Revenue         49,861,738         47,370,055           3. Deficit for the Year         29,647,810         27,337,352           post employee benefits         29,647,810         27,337,352           - post employee benefits expense         30,031,397         2,673,013           Total employee benefits expenses         32,679,207         30,010,365           Depreciation of non-current assets:         50,000         2,237,324 <td< td=""><td></td><td>• • • • • • • • • • • • • • • • • • • •</td><td></td><td></td></td<>		• • • • • • • • • • • • • • • • • • • •		
Section				
Interest income on cash and cash equivalents         78,324         16,391           Other income         1,959,959         1,931,780           49,421,738         46,830,055           Non-operating activities         190,000         190,000           Donations for recurrent purposes from related parties         190,000         190,000           Revenue         49,611,738         47,020,055           Revenue for capital projects         250,000         350,000           Donations for capital purposes from related parties         250,000         350,000           Total Revenue         49,861,738         47,370,055           3. Deficit for the Year         Deficit for the Year         250,000         350,000           Total Revenue         49,861,738         47,370,055           3. Deficit for the Year         29,647,810         27,337,352           - short term employee benefits         29,647,810         27,337,352           - post employment benefits (defined contribution plans)         3,031,397         2,673,013           Total employee benefits expense         32,679,207         30,010,365           Depreciation of non-current assets:         - building         2,237,324         2,163,207           - improvements         69,884         70,930		• •	* ' ' '	
Other income         1,959,959 / 49,421,738         1,931,780 / 46,830,055           Non-operating activities         190,000         190,000           Donations for recurrent purposes from related parties         190,000         190,000           Revenue         49,611,738         47,020,055           Revenue for capital projects         250,000         350,000           Donations for capital purposes from related parties         250,000         350,000           Total Revenue         49,861,738         47,370,055           3. Deficit for the Year         29,647,810         27,337,352           - post employment benefits (defined contribution plans)         3,031,397         2,673,013           Total employee benefits expense         32,679,207         30,010,365           Depreciation of non-current assets:         - building         2,237,324         2,163,207           - improvements         69,884         70,930         70,930         70,930           - furniture & equipment         1,433,304         1,240,727         701al depreciation of right of use assets         207,012         193,231           Amortisation of intangible assets:         - trademarks         2,787         8,189           Total depreciation and amortisation expense         3,985,677         3,697,232			, ,	
Non-operating activities         190,000         190,000           Donations for recurrent purposes from related parties         190,000         190,000           Revenue         49,611,738         47,020,055           Revenue for capital projects         250,000         350,000           Donations for capital purposes from related parties         250,000         350,000           Total Revenue         49,861,738         47,370,055           3. Deficit for the Year         Deficit for the year has been derived after the following items of expenditure:         Employee Benefits expense:           - short term employee benefits         29,647,810         27,337,352           - post employment benefits (defined contribution plans)         3,031,397         2,673,013           Total employee benefits expense         32,679,207         30,010,365           Depreciation of non-current assets:         -         building         2,237,324         2,163,207           - improvements         69,884         70,930         7,930         7,930         7,930           - furniture & equipment         1,433,304         1,240,727         7,75,878         3,495,812           Depreciation or fight of use assets         207,012         193,231           Amortisation of intangible assets:         -         2,787         <		·		
Donations for recurrent purposes from related parties         190,000         190,000           Revenue         49,611,738         47,020,055           Revenue for capital projects         250,000         350,000           Donations for capital purposes from related parties         250,000         350,000           Total Revenue         49,861,738         47,370,055           3. Deficit for the Year         Poficit for the Year         29,647,810         27,337,352           - short term employee benefits expense:         - short term employee benefits (defined contribution plans)         3,031,397         2,673,013           Total employee benefits expense         32,679,207         30,010,365           Depreciation of non-current assets:         - building         2,237,324         2,163,207           - improvements         69,884         70,930           - furniture & equipment         1,433,304         1,240,727           Total depreciation expense         3,775,878         3,495,812           Depreciation of right of use assets         207,012         193,231           Amortisation expense         2,787         8,189           Total depreciation and amortisation expense         3,985,677         8,189		•	49,421,738	46,830,055
Revenue         190,000         190,000           Revenue for capital projects         250,000         350,000           Donations for capital purposes from related parties         250,000         350,000           Total Revenue         49,861,738         47,370,055           3. Deficit for the Year           Deficit for the year has been derived after the following items of expenditure:         Employee Benefits expense:           - short term employee benefits         29,647,810         27,337,352           - post employment benefits (defined contribution plans)         3,031,397         2,673,013           Total employee benefits expense         32,679,207         30,010,365           Depreciation of non-current assets:         -         -           - building         2,237,324         2,163,207           - improvements         69,884         70,930           - furniture & equipment         1,433,304         1,240,727           Total depreciation expense         207,012         193,231           Amortisation of right of use assets         207,012         193,231           Amortisation expense         2,787         8,189           Total depreciation and amortisation expense         3,985,677         8,189		Non-operating activities		
Revenue         49,611,738         47,020,055           Revenue for capital projects         250,000         350,000           Donations for capital purposes from related parties         250,000         350,000           Total Revenue         49,861,738         47,370,055           3. Deficit for the Year         Deficit for the year has been derived after the following items of expenditure:         Employee Benefits expense:           - short term employee benefits         29,647,810         27,337,352           - post employment benefits (defined contribution plans)         3,031,397         2,673,013           Total employee benefits expense         32,679,207         30,010,365           Depreciation of non-current assets:         -         -           - building         2,237,324         2,163,207           - improvements         69,884         70,930           - furniture & equipment         1,433,304         1,240,727           Total depreciation expense         3,775,878         3,495,812           Depreciation of right of use assets         207,012         193,231           Amortisation of intangible assets:         -         -         -           - trademarks         2,787         8,189           Total depreciation and amortisation expense         3,985,677		Donations for recurrent purposes from related parties		190,000
Revenue for capital projects         250,000         350,000           Total Revenue         49,861,738         47,370,055           3. Deficit for the Year Deficit for the year has been derived after the following items of expenditure:         Employee Benefits expense:		<u>.</u>	190,000	190,000
Donations for capital purposes from related parties         250,000         350,000           Total Revenue         49,861,738         47,370,055           3. Deficit for the Year           Deficit for the year has been derived after the following items of expenditure:           Employee Benefits expense:		Revenue	49,611,738	47,020,055
Total Revenue         250,000         350,000           3. Deficit for the Year         49,861,738         47,370,055           Employee Benefits expense:         -         -           - short term employee benefits         29,647,810         27,337,352           - post employment benefits (defined contribution plans)         3,031,397         2,673,013           Total employee benefits expense         32,679,207         30,010,365           Depreciation of non-current assets:         2,237,324         2,163,207           - improvements         69,884         70,930           - motor vehicles         35,366         20,948           - furniture & equipment         1,433,304         1,240,727           Total depreciation expense         3775,878         3,495,812           Depreciation of right of use assets         207,012         193,231           Amortisation of intangible assets:         -         -           - trademarks         2,787         8,189           Total depreciation and amortisation expense         3,985,677         3,697,232		Revenue for capital projects		
Total Revenue         49,861,738         47,370,055           3. Deficit for the Year		Donations for capital purposes from related parties	250,000	350,000
3. Deficit for the Year         Deficit for the Year       Deficit for the year has been derived after the following items of expenditure:         Employee Benefits expense:			250,000	350,000
Deficit for the year has been derived after the following items of expenditure:         Employee Benefits expense:       - short term employee benefits       29,647,810       27,337,352         - post employment benefits (defined contribution plans)       3,031,397       2,673,013         Total employee benefits expense       32,679,207       30,010,365         Depreciation of non-current assets:       - building       2,237,324       2,163,207         - improvements       69,884       70,930         - motor vehicles       35,366       20,948         - furniture & equipment       1,433,304       1,240,727         Total depreciation expense       3,775,878       3,495,812         Depreciation of right of use assets       207,012       193,231         Amortisation of intangible assets:       - trademarks       2,787       8,189         Total amortisation expense       3,985,677       3,697,232		Total Revenue	49,861,738	47,370,055
- post employment benefits (defined contribution plans)         3,031,397         2,673,013           Total employee benefits expense         32,679,207         30,010,365           Depreciation of non-current assets:         -           - building         2,237,324         2,163,207           - improvements         69,884         70,930           - motor vehicles         35,366         20,948           - furniture & equipment         1,433,304         1,240,727           Total depreciation expense         3,775,878         3,495,812           Depreciation of right of use assets         207,012         193,231           Amortisation of intangible assets:         2,787         8,189           Total amortisation expense         2,787         8,189           Total depreciation and amortisation expense         3,985,677         3,697,232	3.	Deficit for the year has been derived after the following items of expenditure:		
Total employee benefits expense         32,679,207         30,010,365           Depreciation of non-current assets:			29,647,810	27,337,352
Depreciation of non-current assets:       2,237,324       2,163,207         - improvements       69,884       70,930         - motor vehicles       35,366       20,948         - furniture & equipment       1,433,304       1,240,727         Total depreciation expense       3,775,878       3,495,812         Depreciation of right of use assets       207,012       193,231         Amortisation of intangible assets:       - trademarks       2,787       8,189         Total amortisation expense       2,787       8,189         Total depreciation and amortisation expense       3,985,677       3,697,232		- post employment benefits (defined contribution plans)	3,031,397	2,673,013
- building       2,237,324       2,163,207         - improvements       69,884       70,930         - motor vehicles       35,366       20,948         - furniture & equipment       1,433,304       1,240,727         Total depreciation expense       3,775,878       3,495,812         Depreciation of right of use assets       207,012       193,231         Amortisation of intangible assets:       -       -         - trademarks       2,787       8,189         Total amortisation expense       2,787       8,189         Total depreciation and amortisation expense       3,985,677       3,697,232		Total employee benefits expense	32,679,207	30,010,365
- improvements         69,884         70,930           - motor vehicles         35,366         20,948           - furniture & equipment         1,433,304         1,240,727           Total depreciation expense         3,775,878         3,495,812           Depreciation of right of use assets         207,012         193,231           Amortisation of intangible assets:         - trademarks         2,787         8,189           Total amortisation expense         2,787         8,189           Total depreciation and amortisation expense         3,985,677         3,697,232		Depreciation of non-current assets:		
- motor vehicles         35,366         20,948           - furniture & equipment         1,433,304         1,240,727           Total depreciation expense         3,775,878         3,495,812           Depreciation of right of use assets         207,012         193,231           Amortisation of intangible assets:         -         2,787         8,189           Total amortisation expense         2,787         8,189           Total depreciation and amortisation expense         3,985,677         3,697,232		•	, ,	, ,
- furniture & equipment         1,433,304         1,240,727           Total depreciation expense         3,775,878         3,495,812           Depreciation of right of use assets         207,012         193,231           Amortisation of intangible assets:         - trademarks         2,787         8,189           Total amortisation expense         2,787         8,189           Total depreciation and amortisation expense         3,985,677         3,697,232		•	,	,
Total depreciation expense         3,775,878         3,495,812           Depreciation of right of use assets         207,012         193,231           Amortisation of intangible assets:				
Depreciation of right of use assets         207,012         193,231           Amortisation of intangible assets:		·		
Amortisation of intangible assets:         2,787         8,189           - trademarks         2,787         8,189           Total amortisation expense         2,787         8,189           Total depreciation and amortisation expense         3,985,677         3,697,232		Total depreciation expense	3,775,878	3,495,812
- trademarks         2,787         8,189           Total amortisation expense         2,787         8,189           Total depreciation and amortisation expense         3,985,677         3,697,232		Depreciation of right of use assets	207,012	193,231
Total amortisation expense 2,787 8,189  Total depreciation and amortisation expense 3,985,677 3,697,232		•	2.707	0.400
Total depreciation and amortisation expense 3,985,677 3,697,232		•		
·		Total amortisation expense	2,101	0,109
Gain on sale or disposal of fixed assets (47,350) (28,081)		Total depreciation and amortisation expense	3,985,677	3,697,232
		Gain on sale or disposal of fixed assets	(47,350)	(28,081)
Operating lease rental expenses for low value assets or short term 23,317 17,265 arrangements			23,317	17,265
Remuneration of the auditors for:				
- audit of accounts 41,400 39,000		·		
The auditor is Deloitte Touche Tohmatsu. 41,400 39,000		The auditor is Deloitte Touche Tohmatsu.	41,400	39,000

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

	2023 \$	2022 \$
3. Deficit for the Year (Continued)	Ψ	Ψ
Finance costs:		
- interest paid to financial institutions	27,743	14,769
- interest on leased assets	11,073	10,387
Finance costs expensed	38,816	25,156
4. Cash and Cash Equivalents		
Cash on Hand	1,200	1,200
Cash at Bank	740,005	469,397
	741,205	470,597
5. Trade and Other Receivables		
Family Debtors	2,106,775	1,679,171
Less Provision for doubtful debts (i)	(418,770)	(329,530)
	1,688,005	1,349,641
Related Parties	89,789	54,672
Other Debtors	416,927	624,607
	2,194,721	2,028,920
(i) Movement in provision for doubtful debts		
Balance at beginning of the year	(329,530)	(589,874)
Amounts recovered during the year	152,234	294,307
Impairment losses recognised on receivables	(283,780)	(85,867)
Amounts written off from provision during the year as		
uncollectable	42,306	51,904
Balance at the end of the year	(418,770)	(329,530)

The average credit period for family debtors is 14 days. No interest is charged on outstanding trade receivables. The Company measures the loss allowance for trade receivables at an amount equal to the lifetime expected credit loss ("ECL"). The ECL on trade receivables are estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast conditions at the reporting date.

The Company writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery. None of the trade receivables that have been written off is subject to enforcement activities.

## 6. Inventory

Uniform Shop Inventory	416,701	378,973
	416,701	378,973

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

		2023	2022
7.	Other Assets	\$	\$
	Prepayments	1,571,000	1,150,268
	Rental bonds	18,177	18,177
	Northal Borids	1,589,177	1,168,445
8.	Property, Plant and Equipment		
	Freehold Land at cost	9,290,688	9,290,688
	Freehold Land Improvements at cost	2,095,387	2,095,387
	Provision for depreciation	(1,429,348)	(1,359,464)
	·	9,956,727	10,026,611
	Buildings at cost	83,245,132	80,093,591
	Provision for depreciation	(27,404,117)	(25,166,792)
	·	55,841,015	54,926,799
	Furniture & Equipment at cost	24,316,496	23,048,349
	Provision for depreciation	(20,170,508)	(18,741,694)
		4,145,988	4,306,655
	Motor Vehicles at cost	468,277	501,659
	Provision for depreciation	(350,759)	(399,218)
		117,518	102,441
	Capital Work in Progress	1,149,931	1,252,654
	Total Property, Plant and Equipment	71,211,179	70,615,160

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

#### 8. Property, Plant and Equipment (cont'd)

## (a) Movements in Carrying Amounts

9.

Movements in carrying amounts for each class of property, plant and equipment between the beginning and the end of the year:

	Land & Improvements	Buildings	Furniture & Equipment	Motor Vehicles	Capital Work in Progress	Total
	\$	\$	\$	\$	\$	\$
2022						
Opening balance	3,018,814	55,220,542	4,185,799	48,829	2,202,593	64,676,577
Additions	7,078,727	179,626	830,076	31,359	1,316,203	9,435,991
Disposals	-	-	(1,596)	-	-	(1,596)
Transfer	-	1,689,838	533,103	43,201	(2,266,142)	-
Depreciation	(70,930)	(2,163,207)	(1,240,727)	(20,948)	-	(3,495,812)
Closing balance	10,026,611	54,926,799	4,306,655	102,441	1,252,654	70,615,160
2023						
Opening balance	10,026,611	54,926,799	4,306,655	102,441	1,252,654	70,615,160
Additions	, , , <u>-</u>	20,154	834,463	18,260	3,502,925	4,375,802
Disposals	-	, -		, <u> </u>	(3,905)	(3,905)
Transfer	-	3,131,386	438,174	32,183	(3,601,743)	-
Depreciation	(69,884)	(2,237,324)	(1,433,304)	(35,366)	-	(3,775,878)
Closing balance	9,956,727	55,841,015	4,145,988	117,518	1,149,931	71,211,179
Intangible Assets						
intangible Assets		2023	2022			
		\$	\$			
Trademarks		6,616	4,068			
WIP Intangibles		9,694	13,817			

(a) Movements in carrying amounts for each class of Intangible Assets between the beginning and the end of the year:

16,310

17,885

	Trademarks	Work in Progress	Total
	\$	\$	\$
2022			
Opening balance	10,427	3,861	14,288
Acquisitions	· -	11,786	11,786
Transfers	1,830	(1,830)	-
Amortisation	(8,189)	-	(8,189)
Closing balance	4,068	13,817	17,885
2023			
Opening balance	4,068	13,817	17,885
Acquisitions	, <u> </u>	1,212	1,212
Transfers	5,335	(5,335)	-
Amortisation	(2,787)	-	(2,787)
_			-
Closing balance	6,616	9,694	16,310

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

				2023 \$	2022 \$
10.	Right of use assets				
	Property at cost			635,020	635,020
	Provision for amortisation		_	(504,477)	(377,473)
			_	130,543	257,547
	Motor Vehicles at cost			301,502	264,911
	Provision for amortisation		_	(249,251) <b>52,251</b>	(197,546) <b>67,365</b>
	Dhata and and		_		07,000
	Photocopiers at cost Provision for amortisation			169,819 (28,303)	-
			_	141,516	-
	Total Right of use assets		_	324,310	324,912
(.)	<u>-</u>		=	<u> </u>	324,312
(a)	Movements in carrying amounts for each class of right of use ass	_	_	-	
		Property \$	Motor Vehicle \$	Photocopiers \$	Total \$
	2022	Ą	Ψ	Ψ	Ψ
	Opening Balance	384,551	133,592	-	518,143
	Additions	- (407.004)	- (00,007)	-	- (400,004)
	Depreciation Closing balance	(127,004) <b>257.547</b>	(66,227) <b>67,365</b>	-	(193,231) <b>324,912</b>
	<del>-</del>	201,011	0.,000		02.,0.2
	2023 Opening Balance	257,547	67,365	_	324,912
	Additions	-	61,172	169,819	230,991
	Disposals	-	(24,581)	-	(24,581)
	Depreciation	(127,004) <b>130,543</b>	(51,705) <b>52,251</b>	(28,303) <b>141,516</b>	(207,012) <b>324,310</b>
	Closing balance	130,343	32,231	141,310	324,310
				2023 \$	2022 \$
11.	Trade and other payables				
11.	Current			\$	\$
11.	Current Trade creditors			<b>\$</b> 1,103,999	<b>\$</b> 256,390
11.	Current		-	\$	\$
11.	Current Trade creditors	ys. No interest is cha	urged on trade payab	1,103,999 3,067,838 <b>4,171,837</b>	\$ 256,390 2,326,078
11.	Current Trade creditors Sundry creditors & accruals	ys. No interest is cha	rged on trade payab	1,103,999 3,067,838 <b>4,171,837</b>	\$ 256,390 2,326,078
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions Current	ys. No interest is cha	rged on trade payab	1,103,999 3,067,838 <b>4,171,837</b>	\$ 256,390 2,326,078
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions  Current Provisions:	ys. No interest is cha	rged on trade payab	1,103,999 3,067,838 4,171,837 les.	256,390 2,326,078 <b>2,582,468</b>
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions Current	ys. No interest is cha	rged on trade payab	1,103,999 3,067,838 <b>4,171,837</b>	\$ 256,390 2,326,078
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions  Current Provisions:	ys. No interest is cha	urged on trade payab	1,103,999 3,067,838 4,171,837 les.	256,390 2,326,078 <b>2,582,468</b>
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions  Current Provisions: Provision for Old Grammarians' Contribution (i):	ys. No interest is cha	rged on trade payab	\$ 1,103,999 3,067,838 4,171,837 les.	256,390 2,326,078 <b>2,582,468</b>
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions  Current Provisions: Provision for Old Grammarians' Contribution (i): Other Provisions  Employee entitlements (ii) Annual leave	ys. No interest is cha	rged on trade payab	\$ 1,103,999 3,067,838 4,171,837 les. 150,951 425,000 915,360	256,390 2,326,078 2,582,468 149,164
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions  Current Provisions: Provision for Old Grammarians' Contribution (i): Other Provisions  Employee entitlements (ii)	ys. No interest is cha	rged on trade payab	\$ 1,103,999 3,067,838 4,171,837 les. 150,951 425,000 915,360 2,291,668	256,390 2,326,078 2,582,468 149,164 - 650,066 1,826,626
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions  Current Provisions: Provision for Old Grammarians' Contribution (i): Other Provisions  Employee entitlements (ii) Annual leave	ys. No interest is cha	urged on trade payab	\$ 1,103,999 3,067,838 4,171,837 les. 150,951 425,000 915,360	256,390 2,326,078 2,582,468 149,164
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions  Current Provisions: Provision for Old Grammarians' Contribution (i):  Other Provisions  Employee entitlements (ii) Annual leave Long service leave  Non-current Employee entitlements (ii):	ys. No interest is cha	rged on trade payab	1,103,999 3,067,838 4,171,837 les. 150,951 425,000 915,360 2,291,668 3,782,979	256,390 2,326,078 2,582,468 149,164 - 650,066 1,826,626 2,625,856
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions  Current Provisions: Provision for Old Grammarians' Contribution (i):  Other Provisions  Employee entitlements (ii) Annual leave Long service leave  Non-current	ys. No interest is cha	arged on trade payab	1,103,999 3,067,838 4,171,837 les. 150,951 425,000 915,360 2,291,668 3,782,979	256,390 2,326,078 2,582,468 149,164 - 650,066 1,826,626 2,625,856
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions  Current Provisions: Provision for Old Grammarians' Contribution (i):  Other Provisions  Employee entitlements (ii) Annual leave Long service leave  Non-current  Employee entitlements (ii): Long service leave		urged on trade payab	1,103,999 3,067,838 4,171,837 les. 150,951 425,000 915,360 2,291,668 3,782,979	256,390 2,326,078 2,582,468 149,164 - 650,066 1,826,626 2,625,856
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions  Current Provisions: Provision for Old Grammarians' Contribution (i):  Other Provisions  Employee entitlements (ii) Annual leave Long service leave  Non-current Employee entitlements (ii):		urged on trade payab	1,103,999 3,067,838 4,171,837 les. 150,951 425,000 915,360 2,291,668 3,782,979	256,390 2,326,078 2,582,468 149,164 - 650,066 1,826,626 2,625,856
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions  Current Provisions: Provision for Old Grammarians' Contribution (i):  Other Provisions  Employee entitlements (ii) Annual leave Long service leave  Non-current Employee entitlements (ii): Long service leave  (i) Movement in provision for Old Grammarians Balance at the beginning of the year		urged on trade payab	\$ 1,103,999 3,067,838 4,171,837 les.  150,951 425,000  915,360 2,291,668 3,782,979  563,537 563,537	\$ 256,390 2,326,078 2,582,468  149,164 - 650,066 1,826,626 2,625,856  639,881 639,881
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions  Current Provisions: Provision for Old Grammarians' Contribution (i):  Other Provisions  Employee entitlements (ii) Annual leave Long service leave  Non-current  Employee entitlements (ii): Long service leave  (i) Movement in provision for Old Grammarians of Balance at the beginning of the year Amounts charged to profit or loss		urged on trade payab	\$ 1,103,999 3,067,838 4,171,837 les.  150,951 425,000  915,360 2,291,668 3,782,979  563,537 563,537  149,164 41,512	\$ 256,390 2,326,078 2,582,468  149,164  650,066 1,826,626 2,625,856  639,881 639,881 172,430 14,709
	Current Trade creditors Sundry creditors & accruals  The average credit period on purchases is 30 da  Provisions  Current Provisions: Provision for Old Grammarians' Contribution (i):  Other Provisions  Employee entitlements (ii) Annual leave Long service leave  Non-current Employee entitlements (ii): Long service leave  (i) Movement in provision for Old Grammarians Balance at the beginning of the year		irged on trade payab	\$ 1,103,999 3,067,838 4,171,837 les.  150,951 425,000  915,360 2,291,668 3,782,979  563,537 563,537	\$ 256,390 2,326,078 2,582,468  149,164 - 650,066 1,826,626 2,625,856  639,881 639,881

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

		2023 \$	2022 \$
12.	Provisions (continued)	•	·
	A portion of enrolment fees received from parents is set aside to departure of the student from the School. On departure from the sprovision represents the present value of these future payments.		
	(ii) Aggregate employee entitlements	4,195,565	3,116,573
13.	Other Liabilities		
	Current Term Fees in Advance Advance Fees Deferred enrolment fees	10,285,260 970,900 150,888	9,555,918 1,240,644 184,465
	Non-Current Deferred enrolment fees	11,407,048 413,812	<b>10,981,027</b> 532,834
14.	Borrowings	413,812	532,834
	Current		
	Secured Bank loans secured at amortised cost (i) (ii)	<u> </u>	1,500,000 <b>1,500,000</b>
	Total Current Borrowings		1,500,000
	Non- Current		
	Secured Bank loans secured at amortised cost (i) (ii)	1,500,000 1, <b>500,000</b>	<u>-</u>
	Total Non-Current Borrowings	1,500,000	-
(i)	Secured bank loan facility: Amount used Amount unused	1,500,000 6,000,000	1,500,000 6,000,000
	Total bank loan facility	7,500,000	7,500,000
	The facility limit is currently \$7,500,000 (2022: \$7,500,000) and expire	es on 31 October 2025.	

The facility limit is currently 7,500,000 (2022: 7,500,000) and expires on 31 October 2025.

The Company also has an asset finance lease facility for \$750,000 (2022: \$750,000). The used portion of this facility is \$Nil (2022: \$Nil).

(ii) Bank loans have an interest rate of 5.9794% (2022: 3.6589%) which equals the weighted average rate for the year. The Company has provided security in the form of a first registered mortgage over the Merton Hall campus situated at 62-86 Anderson Street, South Yarra, Victoria.

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

		2023	2022
		\$	\$
15	Retained Surplus		
	Balance at the beginning of the year	55,804,109	55,088,993
	Total comprehensive (loss)/ income for the year	(1,480,153)	715,116
	Balance at the end of the year	54,323,956	55,804,109
16.	Chapel Fund Reserve		
	Balance at the beginning of the year	-	4,900
	Expenditure	-	(4,900)
	Balance at the end of the year	-	-
17.	incurred specifically for the School Chapel. The reserve has been fully utilised  Commitments	III 2022 and will no longer be us	ou.
17.		453,313	863,101
17.	Commitments  Capital Expenditure Commitments  Capital expenditure commitments	·	
17.	Commitments  Capital Expenditure Commitments  Capital expenditure commitments	453,313	863,101
17.	Commitments Capital Expenditure Commitments Capital expenditure commitments Contracted for capital expenditure projects	453,313	863,101
	Commitments Capital Expenditure Commitments Capital expenditure commitments Contracted for capital expenditure projects  The capital commitments are payable not later than 1 year.	453,313	863,101
	Commitments Capital Expenditure Commitments Capital expenditure commitments Contracted for capital expenditure projects  The capital commitments are payable not later than 1 year.  Lease Liabilities	453,313	863,101
	Capital Expenditure Commitments Capital expenditure commitments Contracted for capital expenditure projects  The capital commitments are payable not later than 1 year.  Lease Liabilities  Secured	453,313 453,313	863,101 <b>863,101</b>
	Capital Expenditure Commitments Capital expenditure commitments Contracted for capital expenditure projects  The capital commitments are payable not later than 1 year.  Lease Liabilities  Secured Current	453,313 453,313	863,101 863,101
	Capital Expenditure Commitments Capital expenditure commitments Contracted for capital expenditure projects  The capital commitments are payable not later than 1 year.  Lease Liabilities  Secured Current	453,313 453,313 171,325 159,109	863,101 863,101 196,314 142,403
	Capital Expenditure Commitments Capital expenditure commitments Contracted for capital expenditure projects  The capital commitments are payable not later than 1 year.  Lease Liabilities  Secured Current Non-Current	453,313 453,313 171,325 159,109	863,101 863,101 196,314 142,403
	Capital Expenditure Commitments Capital expenditure commitments Capital expenditure commitments Contracted for capital expenditure projects  The capital commitments are payable not later than 1 year.  Lease Liabilities  Secured Current Non-Current  Future minimum lease payments	453,313 453,313 171,325 159,109 330,434	863,101 863,101 196,314 142,403 338,717

## NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

2023	2022
\$	\$

#### 19. Members' Guarantee

The Company is incorporated as a company limited by guarantee and does not have share capital. The contribution of each member to its debts and liabilities in the event of a winding up is restricted to an amount not exceeding \$10.00. There were 36 members at 31 December 2023 (2022: 39).

#### 20. Events After The Reporting Date

No matters or circumstances have arisen since the end of the year which have significantly affected or may significantly affect the operations of the Company, the result of those operations or the state of affairs of the Company in subsequent years.

#### 22. Contingent Assets & Liabilities

The Company is party to the National Redress Scheme and civil procedings has potential claims for redress resulting from historical child abuse. The Company may have financial exposure to cliams in the future; by their nature at the date of this report it is not possible to reliably estimate the quantum (if any) of claims of this nature which may emerge or require addressing. The Company will continue to closely monitor these legal matters and the impact on the Company.

#### 23. Key Management Personnel Compensation

	2023	2022
	\$	\$
Compensation to key management personnel	2,617,211	2,500,049

The number of personnel within this group averaged 11 during the year (2022: 11).

#### 24. Related Party Transactions

A donation of \$190,000 (2022: \$190,000) has been made by the Merton Hall Foundation Endowment Fund.

A donation of \$250,000 (2022: \$250,000) has been made by the Merton Hall Foundation Building Fund.

An amount of \$89,789 (2022: \$54,672) owed by the Merton Hall Foundation has been recognised in Trade and other receivables, and \$49,303 (2022: \$35,852) owed to the Merton Hall Foundation has been recognised in trade and other payables.

#### 25. Financial Instruments

The Company holds the following financial instruments at amortised cost:

Trade and other receivables	2,194,721	2,028,920
	2,194,721	2,028,920
Trade and other payables	4,171,837	2,582,468
Other liabilities	11,820,860	11,513,861
Borrowings	1,500,000	1,500,000
Lease liabilities	330,434	338,717
	17,823,131	15,935,046



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# Independent Auditor's Report to the Members of Melbourne Girls Grammar – an Anglican School

#### Opinion

We have audited the financial report of Melbourne Girls Grammar – an Anglican School (the "Entity") which comprises the statement of financial position as at 31 December 2023, statement of profit or loss and other comprehensive income, statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information and other explanatory information, and the declaration by Directors as set out on pages 20 to 38.

In our opinion, the accompanying financial report of the Entity is in accordance with Division 60 of the *Australian Charities and Not-for-profits Commission Act 2012* (the "ACNC Act"), including:

- (i) giving a true and fair view of the Entity's financial position as at 31 December 2023 and of its financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards Simplified Disclosures and Division 60 of the Australian Charities and Not-for-profits Commission Regulations 2022.

## Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Entity in accordance with the auditor independence requirements of the ACNC Act and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the "Code") that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Other Information

The Directors are responsible for the other information. The other information comprises the information included in the Company Details, Principal's Report and the Directors Report, for the year ended 31 December 2023, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Deloitte.

#### Responsibilities of the Directors for the Financial Report

The Directors of the Entity are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosures and the ACNC Act and for such internal control as the Directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the ability of the Entity to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

#### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error,
  design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient
  and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting
  from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional
  omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

## **Deloitte.**

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## Independence

We confirm that the independence declaration required by the ACNC Act, which has been given to the Directors of the Entity, would be in the same terms if given to the Directors as at the time of this auditor's report.

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Peter Glynn Partner

Chartered Accountants Melbourne, 28 March 2024